








## Original Article

# Development, implementation, and evaluation of structured performance in the initial assessment of sick children at the emergency department: A third level Kirkpatrick's evaluation model

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## Abstract

**Background & Objective:** At emergency department (ED) at different point of time different teams are involved in management of patients as per their posting/duty roster. So, a robust system should be in place to avoid major mishaps. The current study was an attempt to improve pediatric care at our Emergency Department through third-level Kirkpatrick's evaluation model after training of pediatric resident doctors to use newly developed structured proforma while doing initial assessment of sick children at ED.

**Materials & Methods:** This Quasi-experimental study included all departmental pediatric resident doctors and as per sample size calculation, 36 (pre-intervention) and 36 (post-intervention) computer-generated random selection records were reviewed from the total of serially arranged admissions of pediatric patients. The intervention was the implementation of a Structured proforma, and training of all departmental residents. All raters scored the records of patients on 47 & 51 items of documentation pre-and post-intervention periods respectively on a scale 0-2, 0 meaning 'no mention', 1-incomplete/improper mention and 2-complete/proper mention. Mean, standard deviation (SD) of scores were calculated item-wise, raters-wise and overall. Bland Altman analysis was done to find agreement in scoring among raters both in pre-and post-intervention.

**Results:** The mean (SD) and percentage of mean score were 32.93 (4.50) and 35.03% before intervention whereas 89.64 (4.35) and 87.88% post-intervention. This indicated 53.5% improvement post-intervention. Bland Altman analysis found good agreement post-intervention.

**Conclusion:** The introduction of Educational tool along with the training of pediatric resident doctors to implement it, has improved documentation process significantly.

**Keywords:** Educational Tool, Initial Assessment, Pediatric Acute Care, Pediatrics Resident Doctors

## Introduction

Healthcare systems have incorporated quality improvement methods to reduce errors, and costs, and improve access, safety, and outcomes of health care (1). However, gaps exist in the quality of care provided to children and the delivery of acute pediatric care is complex (2). At the tertiary care center in the emergency department (ED) in each point of time one team is there to look after the emergencies but teams do change

frequently as per their posting and duty roster. If the proper system is not in place, then major mishaps are likely to happen. Many times, even documentation does not find proper and adds more problems especially if a vital piece of information or interpretation is missing while another team takes over which may put the pediatric patient at risk further. Though physicians give a lot of time to documentation there is hardly any



research to examine its role. Recently, Moy AJ conducted a scoping review to know the approaches to documentation burden measurement and their characteristics. It was concluded the need for further research to operationalize the concept of documentation burden and to find best practices for measurement including standardization for its use (3). In one recent study, it was demonstrated that complex processes of work like documentation should be from the combination of data rather than a single data point (4). And so, it is an institutional focus rather than an individual focus.

Ours is a university teaching hospital that uses various quality indicators to screen, monitor, evaluate, and improve the quality of patient care as well as their outcome via various teaching-training programs. The Kirkpatrick Model is a globally recognized method of evaluating the results of training and learning programs (5). Earlier one study showed the successful use of the Kirkpatrick model in faculty development programs (6). There are also a few studies that were done on undergraduate students and resident doctors (7-11). The Kirkpatrick Model assesses both formal and informal training methods and rates them against four levels of criteria: reaction, learning, behavior, and results (5). The majority of the studies assessed Kirkpatrick's level 1 and level 2 outcomes meaning satisfaction and knowledge/skill improvement, but the quality of published research remains poor beyond that and there is inadequate reporting of interventions like educational theory, curricula, pedagogy and requirement of resources as well as outcomes evaluation (Kirkpatrick levels). So, difficulties persisted in replicating it frequently or at a large scale (12).

Most quality indicators-related studies were from developed countries including few focused on the assessment of the quality of care delivered to pediatric patients in ED also. However, limited work has been done in this field in India. The first step of any quality improvement method is to know the baseline status and accordingly focus further. One common gap observed at our place was improper and inadequate documentation and lack of uniformity while attending pediatric patients at ED. To streamline the process of documentation in our place, we developed an educational tool in the form of Structured Proforma after reviewing the large numbers of items or indicators (13-17) which was implemented and evaluated subsequently to assess the degree of improvement.

## Materials & Methods

### *Design and setting(s)*

The study was conducted based on a quasi-experimental -one-group time series design at the Department of Pediatrics, Pramukhswami Medical College, Karamsad, Gujarat, India.

### *Participants and sampling*

All 14 pediatric resident doctors were participants of the study whereas file records of 36-36 in pre- and post-intervention periods were chosen as per computer-generated random numbers. October to December 2019 was the pre-intervention phase whereas October to December 2020 was the post-intervention phase. Figure 1 shows the flow diagram of the study.

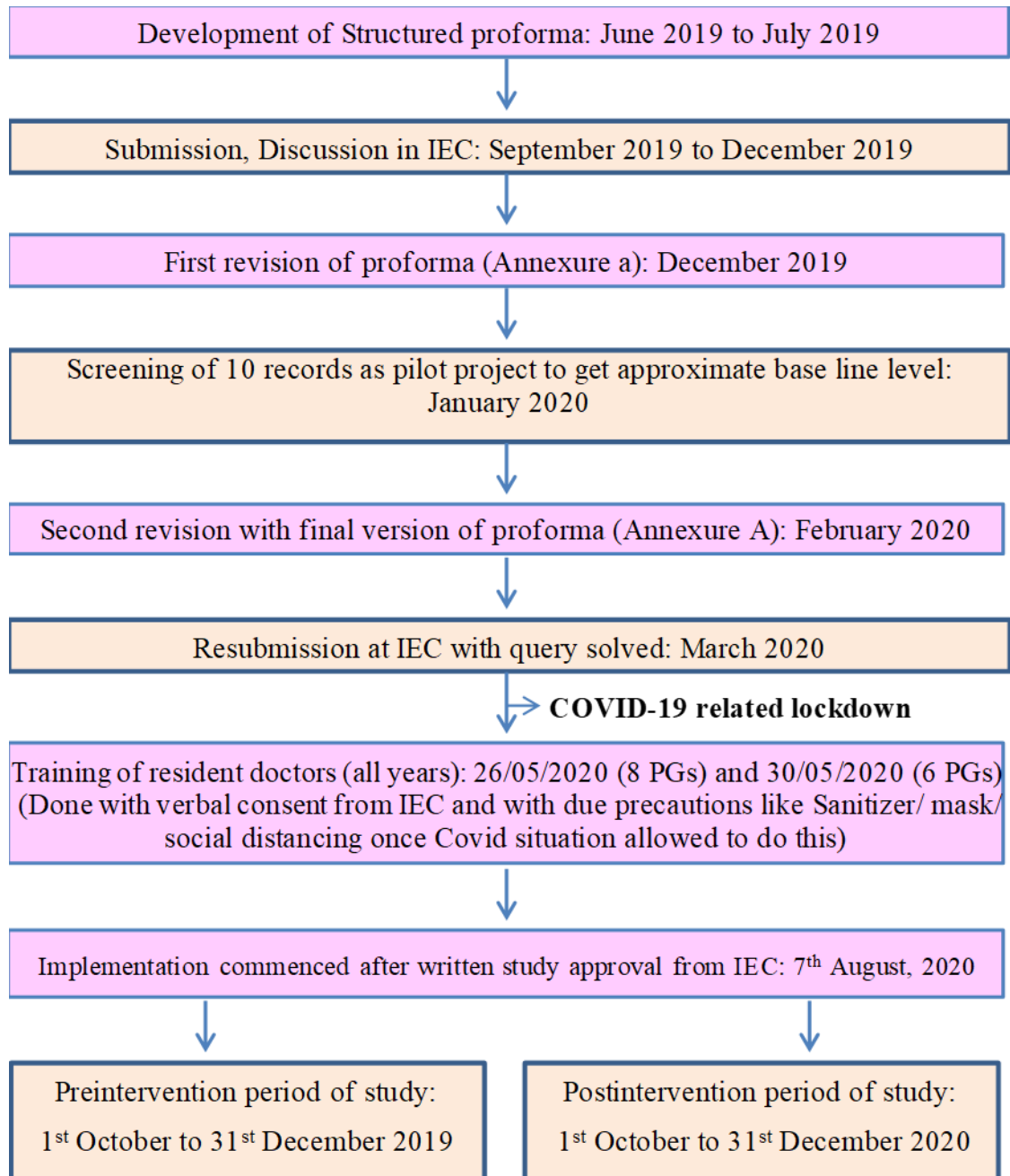
Due to the Covid-19 lockdown situation and pending query submission at the ethical committee, written approval was delayed. But on partial relaxation of lockdown during the Covid-19 situation, all departmental Pediatric Residents were trained in two batches by faculty guide offline. It included power point lecture on "How to evaluate critically ill children", pre-sensitization with the status of documentation of pilot pre-intervention scoring maintaining the confidentiality and also how to use new structured performa while attending emergency calls. All were assured that there wouldn't be any personal or academic harm to them irrespective of the post-intervention scoring or any mistake. Each session lasted for 75 minutes. It also emphasized the utmost benefit of overall improvement in patient management by doing adequate and proper documentation. All readily gave consent to participate in this study.

### *Tools/Instruments*

The education tool used in this study was a newly designed structured performa for the initial evaluation of sick children at the ED. It was developed by subject experts of our department who are qualified pediatric intensivists. It included general information as well as many vital items or indicators after reviewing various modules like pediatric advanced life support (PALS), pediatric fundamental critical care support (PFCCS), basic pediatric intensive care course (BPICC), Indian academy of pediatrics, advanced life support, basic life support (IAP ALS BLS) or essential pediatric intensive care (EPIC) (13-17). structured proforma (Educational tool) was finalized after face validation and content validation by three Pediatric intensivists and one PICU fellow with final reliability was 0.85 according to

Cronbach's alpha when 10 records checked as a pilot project. The tool was designed in such a way that postgraduate students must encircle or tick from provided options only. It was less time-consuming than conventional writing and had the least chance of missing any vital information. Apart from general information about a patient, there were main three columns: Evaluate, Identify, and Intervention. In each patient's structured proforma, the resident is required to address each row,

and under Identify column, they need to choose one option (encircle/tick) and based on that, the required intervention is to be mentioned under Intervene column. The pilot screening of 10 records suggested a difference of around a score of 6 among experts and the final version was developed adding 4 items/indicators with a total of 51 with significantly improved content validity.



**Figure 1.** Flowchart: Development and implementation stage

### Data collection methods

As per the calculated sample size, 36 (pre-intervention) and 36 (post-intervention) computer-generated random selection records were reviewed from a total of serially arranged admissions of pediatric patients (1 month to 18 years of age) at ED whose call was attended by Pediatrics resident doctors. In the current study, the operational definition of accuracy and completeness of documentation was based on the scoring. Score 0 - no mention or an unattended portion, Score 1 - incomplete or inappropriate mention, and Score 2 - proper and complete mention. ACCURACY means each item was written what it should be as per Expert or Rater. COMPLETENESS means the number of items that have got a score of 2 out of the total items or indicators. There was a total of 47 items to score from 0-2 in the pre-intervention phase as per the first version of structured performa whereas the final version had a total of 51 items. So, the maximum score can be 94 in the first version and 102 in the final version. After 2 months of implementation of structured performa we evaluated records again, scored and entered them in Microsoft Excel files item-wise and patient-wise separately by all Raters which was finally compiled in a single Excel file and submitted to a statistician for analysis with blinding of names of Raters.

### Data analysis

For the calculation of sample size WINPEPI software was used. The baseline proportion of completeness was 35% and the end-point proportion of completeness we wanted to achieve was 75% with 5% level of significance and 80% power. The calculated sample size was 72 (36 in the pre-intervention phase and 36 in the post-intervention phase) and records were selected by computer-generated random number. In both pre- and post-intervention phases, item-wise frequency, and percentages of score 0, score 1, and score 2 were derived. Also, Item-wise mean (SD) and overall mean (SD) were derived for both phases of the study. Rater-wise mean was calculated in both pre-and post-intervention phases and compared with each other.

We considered the difference in mean inter-rater scoring up to 2% as an acceptable value with acceptable confidence limits of 10%. So, in pre-intervention, the highest total score of 47 items was 94 hence upto 1.88

units (2% of 94) taken as an acceptable difference in mean scoring between the raters and upto 9.4 units (10% of 94) was considered as acceptable confidence limits of difference of scoring between the raters. Similarly in post-intervention, 51 items were included hence the highest total score was 102. So, the acceptable difference in mean scoring among the raters was upto 2 units (2% of 102), and upto 10.2 units (10% of 102) was considered as acceptable confidence limits of difference of scoring between the raters. The agreement between raters was good when the difference in mean scoring was less than 2% of the total score with confidence limits of  $\leq 10\%$  of the total score. Bland Altman's analysis was done to find out the degree of agreement between the raters both in the pre-and post-intervention phases.

### Results

Item-wise and Rater-wise comparisons of scoring of both pre- to post-intervention phases are shown in Table 1 and Table 2 respectively. In pre-intervention phase, the items which were not mentioned in the majority of files were Weight in General information; Appearance, breathing, color, airways, work of breathing, chest rise, a saturation of oxygen(SPO2) with oxygen, rhythm, central vs peripheral pulses, extremities, capillary refill time(CRT), pupils (Brainstem function), oculocephalic movements, skin bruise/bleeds in initial and primary assessment; Allergies, medications- if any ongoing, past medical history, last meal taken in Secondary assessment; imaging studies in Diagnostic tests and Severity/life-threatening problem or severity of the respiratory problem or type of respiratory problem or type of circulatory problem in Overall assessment. In the post-intervention phase majority of the items improved after the implementation of structured proforma except Height, SPO2 with 8L of oxygen with a non-rebreathing mask, oculocephalic movements and RBS. Figure 2 shows the degree of agreement by Bland-Altman plots between the Raters in the pre-intervention phase whereas Figure 3 depicted the same for the post-intervention phase. In our study except for Rater 5 in the preintervention group, all other raters had a good inter-rater agreement in both the phase. The inference of inter-rater agreement in the phase is shown in Table 3.

**Table 1.** Item-wise comparison of the percentage of scoring (pre- to post-intervention)

Item description	Preintervention (%)			Mean (SD)	Postintervention (%)			Mean (SD)
	Score 0	Score 1	Score 2		Score 0	Score 1	Score 2	
Name	2.4	40.5	57.1	1.55(0.550)	0	0	100	2.00 (0.000)
Father's name	-	-	-	-	11.1	16.7	72.2	1.61 (0.688)
Surname	-	-	-	-	0	0	100	2.00 (0.000)
Age	9.5	0	90.5	1.81(0.594)	0	0	100	2.00 (0.000)
Sex	9.5	0	90.5	1.81 (0.594)	8.3	0	91.7	1.83 (0.561)
Weight	76.2	0	23.8	0.48 (0.862)	5.6	0	94.4	1.89 (0.465)
Height	-	-	-	-	75	0	25	0.50 (0.878)
Hospital number	9.5	0	90.5	1.81(0.594)	0	0	100	2.00 (0.000)
Appearance	97.6	2.4	0	0.02(0.154)	2.8	0	97.2	1.94 (0.333)
Breathing	95.2	4.8	0	0.05(0.216)	2.8	0	97.2	1.94 (0.333)
Color	100.0	0	0	0.00(0.000)	0	0	100	2.00 (0.000)
Airways	100.0	0	0	0.00(0.000)	2.8	0	97.2	1.94 (0.333)
Resp. rate	2.4	0	97.6	1.95(0.309)	16.7	0	83.3	1.67 (0.756)
Interpretation of RR	-	-	-	-	2.8	0	97.2	1.94 (0.333)
Work of breathing	92.9	0	7.1	0.14(0.521)	8.3	0	91.7	1.83 (0.561)
Chest Rise	100.0	0	0	0.00(0.000)	2.8	0	97.2	1.94 (0.333)
Air entry	2.4	0	97.6	1.95(0.309)	2.8	0	97.2	1.94 (0.333)
Adventitious sounds	2.4	59.5	38.1	1.36(0.533)	2.8	5.6	91.7	1.89(0.398)
SPO2 without oxygen	2.4	0	97.6	1.95(0.309)	19.4	0	80.6	1.61 (0.803)
SPO2 with O2 8L with NRM	92.9	0	7.1	0.14(0.521)	61.1	2.8	36.1	0.75 (0.967)
Heart Rate	2.4	0	97.6	1.95(0.309)	0	41.7	58.3	1.58 (0.500)
Rhythm	97.6	2.4	0	0.02(0.154)	0	0	100	2.00 (0.000)
Pulse: Central vs Peripheral	85.7	2.4	11.9	0.26(0.665)	0	0	100	2.00 (0.000)
Extremities	92.9	0	7.1	0.14(0.521)	0	0	100	2.00 (0.000)
CRT	78.6	0	21.4	0.43(0.831)	0	2.8	97.2	1.97(0.167)
BP (mmHg)	35.7	0	64.3	1.29(0.970)	11.1	36.1	52.8	1.42 (0.692)
GCS/AVPU (Cortical dysfunction)	19.0	78.6	2.4	0.83(0.437)	2.8	0	97.2	1.94 (0.333)
Pupils	92.9	0	7.1	0.14(0.521)	0	0	100	2.00 (0.000)
Oculocephalic movements	100	0	0	0.00(0.000)	55.6	0	44.4	0.89 (1.008)
RBS (mg/dl)	83.3	0	16.7	0.33(0.754)	13.9	44.4	41.7	1.28 (0.701)
Temperature	0	38.1	61.9	1.62(0.492)	0	41.7	58.3	1.58 (0.500)
Skin bruise/bleeds	100	0	0	0.00(0.000)	16.7	0	83.3	1.67 (0.756)
Symptoms	0	0	100	2.00 (0.000)	2.8	2.8	94.4	1.92 (0.368)
Allergies	100	0	0	0.00 (0.000)	16.7	0	83.3	1.67 (0.756)
Medications- if any ongoing	92.9	2.4	4.8	0.12 (0.453)	5.6	0	94.4	1.89 (0.465)
Past Medical History	90.5	0	9.5	0.19 (0.594)	5.6	5.6	88.9	1.83 (0.507)
Last meal taken	100	0	0	0.00 (0.000)	25.0	8.3	66.7	1.42 (0.874)
Event preceding to present status	64.3	4.8	31.0	0.67 (0.928)	19.4	8.3	72.2	1.53 (0.810)
Hematological	66.7	26.2	7.1	0.40 (0.627)	2.8	2.8	94.4	1.92 (0.368)
Microbiological	85.7	14.3	0	0.14 (0.354)	11.1	0	88.9	1.78 (0.637)
Biochemical	81.0	19.0	0	0.19(0.397)	8.3	0	91.7	1.83 (0.561)
Imaging studies	97.6	2.4	0	0.02 (0.154)	19.4	2.8	77.8	1.58 (0.806)
Severity	95.2	2.4	2.4	0.07 (0.342)	2.8	0	97.2	1.94 (0.333)
Severity of respiratory problem	100	0	0	0.00 (0.000)	0	0	100	2.00 (0.000)
Type of respiratory problem	100	0	0	0.00 (0.000)	13.9	0	86.1	1.72 (0.701)
Type of circulatory problem	100	0	0	0.00 (0.000)	2.8	0	97.2	1.94 (0.333)
Others	100	0	0	0.00 (0.000)	5.6	2.8	91.7	1.86 (0.487)
Name of resident	0	0	100	2.00 (0.000)	11.1	5.6	83.3	1.72 (0.659)
Sign of resident	16.7	9.5	73.8	1.57 (0.770)	5.6	0	94.4	1.89 (0.465)
Date of sign	0	21.4	78.6	1.79 (0.415)	0	0	100	2.00 (0.000)
Time of sign	7.1	14.3	78.6	1.71 (0.596)	19.4	0	80.6	1.61 (0.803)
<b>Total</b>				<b>32.93 (4.507)</b>				<b>89.64 (4.350)</b>

**Table 2.** Rater-wise comparison of mean scoring and percentage of mean (pre- to post-intervention)

	Pre-intervention mean (SD)	Percentage of pre-intervention mean (SD)	Post-intervention means (SD)	Percentage of post-intervention mean (SD)	Percentage of Improvement (pre- to post-intervention)	p-value*
Rater 1	30.30(4.181)	32.23%	88.90(5.004)	87.16%	54.93%	<0.0001
Rater 2	29.31(4.409)	31.18%	90.66(4.798)	88.88%	57.70%	<0.0001
Rater 3	31.05(3.300)	33.03%	89.50(5.176)	87.74%	54.71%	<0.0001
Rater 4	32.26(6.061)	34.32%	90.28(4.676)	88.50%	54.18%	<0.0001
Rater 5	36.05(4.310)	38.35%	--	--	--	
<b>Average</b>	<b>32.93(4.507)</b>	<b>33.82%</b>	<b>89.64(4.35)</b>	<b>87.07%</b>	<b>53.25%</b>	<b>&lt;0.0001</b>

\*Paired t-test

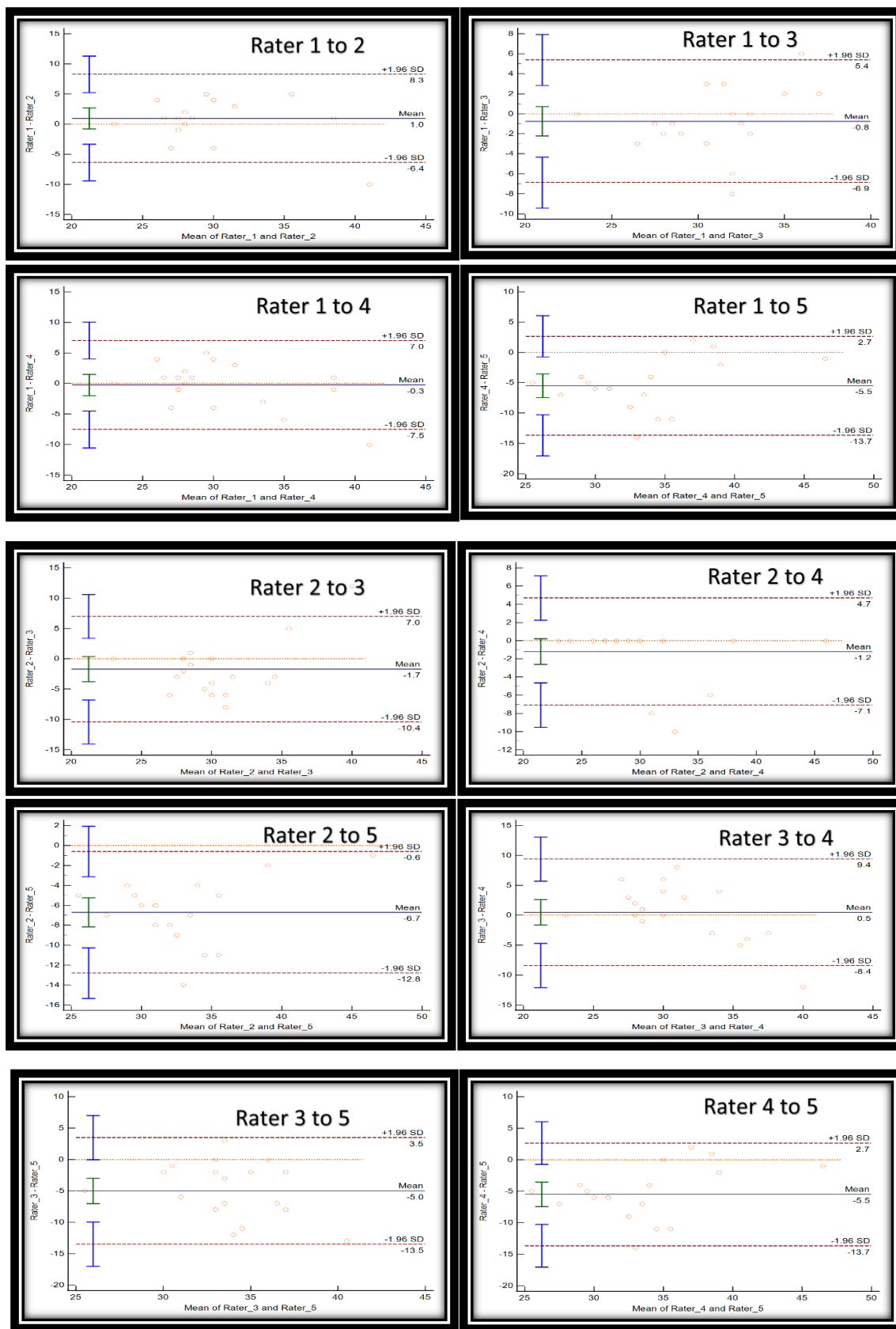


Figure 2. Bland altman pre-intervention inter-rater comparison

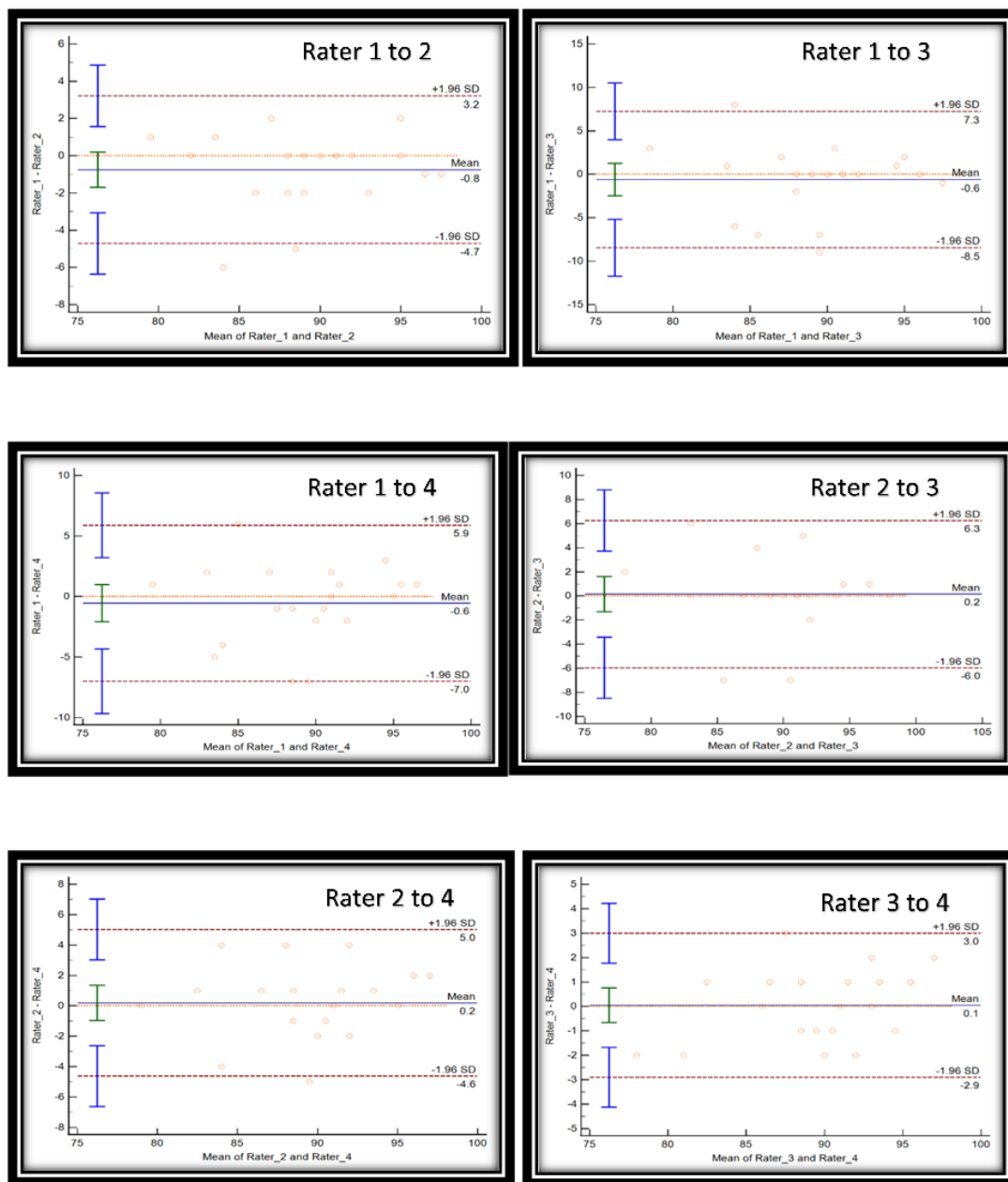


Figure 3. Bland altman plots - post-intervention inter-rater comparison

Table 3. Interpretation of inter-rater agreement pre-and post-intervention

Raters	Pre -Intervention				Post- intervention			
	Mean Difference	Any trend? Bias in rating?	No. of values beyond CL*	Agreement	Mean Difference	Any trend? Bias in rating?	No. of values beyond CL*	Agreement
1 & 2	1.0	No, No	1	Fair	0.8	No, no	2	Fair
1 & 3	0.8	No, no	2	Fair	0.6	No, no	2	Fair
1 & 4	0.3	No, no	1	Fair	0.6	No, no	0	Good
1 & 5	5.7	No, no	---	Poor	---	---	---	---
2 & 3	1.7	No, no	1	Fair	0.2	No, no	2	Fair
2 & 4	1.2	No, no	2	Fair	0.2	No, no	1	Fair
2 & 5	6.7	No, no	---	Poor	---	---	---	---
3 to 4	0.5	No, no	1	Fair	0.1	No, no	0	Good
3 & 5	5.0	No, no	---	Poor	---	---	---	---
4 & 5	5.5	No, no	---	Poor	---	---	---	---

\* Confidence Limit

## Discussion

The most striking outcome of the current study was a tremendous improvement in the overall mean (SD) score to 89.64 (4.35) from the baseline of 32.93 (4.51) of an initial assessment of sick children evaluation notes at ED. The use of the third level of the Kirkpatrick evaluation model changed the practices of documentation by introducing education tools and by training pediatric residents. The Kirkpatrick model assesses both formal and informal training methods and rates them against four levels of criteria: reaction, learning, behavior, and results (5) It is a globally recognized method of evaluating the results of training and learning programs.

Earlier in 1999, for triage of patients in the Emergency Department, Emergency Severity Index (ESI) was introduced but pediatric criteria were added to it in 2000 (18,19). As residents play a major role in ensuring quality care for patients, introducing quality measures suitable for them in practice is desirable and in 2016 Schumacher et al (20) identified and developed Resident-sensitive quality measures (RSQMs) for the use in the Pediatric Emergency Department setting. However, we used parameters that were important documentation point of view. In the current study, in the pre-intervention phase, the items which were not mentioned in majority of files were weight, appearance of child, breathing, color, airways, work of breathing, chest rise, saturation of oxygen(SPO2), cardiac rhythm, central vs peripheral pulses, extremities, capillary refill time(CRT), pupils (Brainstem function), oculocephalic movements, skin bruise/bleeds, allergies, medications- if any ongoing, past medical history, last meal taken, imaging studies in diagnostic tests and severity/life-threatening problem or severity of respiratory problem or type of respiratory problem or type of circulatory problem. But in the post-intervention phase the majority of the items improved significantly after training and implementation of structured proforma except height, SPO2 with 8L of oxygen with a non-rebreathing mask, oculocephalic movements, and blood sugar. The probable reason may be that the patient may not need oxygen and residents might have confusion that what to write and also in some situations they felt that blood sugar is not required. So, such items have scope for modification in future versions of structured proforma.

Kalet et al proposed the adoption of educationally sensitive patient outcomes (ESPOs) for training resident doctors. They described this as “patient outcomes that

are sensitive to provider education, can be measured, and are in the pathway linking medical education interventions to patient outcomes” (21). They suggested two measures: patient activation (PA), a strong component of healthful behaviour change and clinical microsystem activation (CMSA), a major influence on patient safety and healthcare quality. However, in the present study this may be the limitation as patients ‘outcome of patients was not assessed along with the documentation improvement process but in a future study, it can be planned and done.

Adler et al did their work using Simulation techniques where they conducted a two-phase randomized control trial to develop and evaluate a simulation-based Pediatric Emergency Medicine Curriculum (22). In the validation phase (2006–2007), he randomized 69 residents from two EM residencies to either an intervention group that received the curriculum one month before the first assessment of all participants or a waitlist control group that received the identical curriculum three months later. A final assessment of all residents followed one month after that. Two raters evaluated all residents. Primary outcome measures were percentages of items completed correctly. They assessed rater agreement using intraclass correlation (ICC) and compared group performance using mixed-model analysis of variance, but they observed that a one-day, simulation-based pediatric EM curriculum produced limited results. In the current study, inter-rater agreement was used, and it was found that the introduction of structured proforma after training residents improved the desired result, and both in the pre- and post-intervention phases were fair to a good agreement among most raters. The main limitation of our study was that it evaluated only the process of documentation among the pediatric residents after training and not the outcome of patients based on it. Also, those few items need to be modified or removed which were not addressed even in the post-intervention phase during documentation.

## Conclusion

Teaching and training Pediatrics residents while implementing the newly developed educational tool in the Emergency department has improved the documentation process significantly and there was fair to good agreement between the raters it is suggested to use at other places also and can be incorporated in digital format also in future.

## Ethical considerations

The Institutional Ethics Committee of H M Patel Center of Medical Care and education approved this project. (IEC/ HMPMCE/ 114/faculty 13, 7/08/2020) All students were adequately informed about the aims and methodology of the study before their participation. Written informed consent was obtained from participants. They were assured that no academic harm to them, their data would be kept confidential, and only general information and statistics would be released.

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We thank all Resident doctors of Pediatrics who contributed to this study.

## Disclosure

None to declare

## Author contribution

T.N.M, B.T, A.K, S.P, M.K.C, K.R.T: Performed the study intervention and collected data. K.R.T: Designed and supervised the procedure. The data were analyzed by J.G who participated in planning the study and revising the manuscript. The manuscript was read and approved by all authors.

## Data availability statement

Upon a reasonable request, the corresponding author can provide the data set that was analyzed during this study.

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